



ALFA International
THE GLOBAL LEGAL NETWORK



Social Program & Optional Afternoon Activities

2026 INTERNATIONAL CLIENT SEMINAR

MARCH 5-7, 2026 | PARK HYATT AVIARA RESORT, GOLF CLUB & SPA | CARLSBAD, CALIFORNIA

www.ALFAInternational.com

SOCIAL PROGRAM

THURSDAY, MARCH 5

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12:00 p.m. – 6:00 p.m.

Registration & Hospitality Suite

Grand Ballroom

5:30 p.m. – 6:30 p.m.

Women's Initiative Reception

Lavinia Terrace

6:30 p.m. – 9:30 p.m.

SUNSET WELCOME: A GARDEN CELEBRATION

Welcome Reception, Buffet Dinner & Registration

Ania Terrace & Lawn

Suggested Attire: Come as you are. This evening's meal is outdoors so casual attire, including light layers, are suggested.

9:30 p.m. – 12:00 a.m.

After-Party Hospitality Suite

California Salon & Terrace

FRIDAY, MARCH 6

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1:30 p.m. – 7:00 p.m.

Hospitality Suite

California Salon & Terrace

7:00 p.m. – 10:00 p.m.

AROUND THE WORLD

Cocktail Reception & Buffet Dinner

Heron Lawn

10:00 p.m. – 12:00 a.m.

After-Party Hospitality Suite

California Salon & Terrace

SATURDAY, MARCH 7

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1:30 p.m. – 7:00 p.m.

Hospitality Suite

California Salon & Terrace

5:30 p.m. – 7:00 p.m.

MEET OUR INTERNATIONALS WINE TASTING

Lavinia Terrace

7:00 p.m. – 10:00 p.m.

PUTT & GLOW: AN EVENING OF LUMINOUS FUN

Reception, Dinner & Glow Golf

Jacaranda Courtyard, Bunker & Pavilion

Suggested Attire: Casual. This evening's meal is outdoors so casual attire, including light layers, are suggested.

10:00 p.m. – 12:00 a.m.

After-Party Hospitality Suite

California Salon & Terrace



12:00 p.m. – 6:00 p.m.

REGISTRATION & HOSPITALITY SUITE

California Salon & Terrace

Take a moment to relax from traveling and have a drink and a snack with other arriving attendees prior to the start of the program.

Attire: Come as you are.

5:30 p.m. – 6:30 p.m.



WOMEN'S INITIATIVE TRIVIA

Lavinia Terrace

Join us in celebrating influential women from across the globe. Test your knowledge of trailblazers like Ruth Bader Ginsburg, Malala Yousafzai, Marie Curie, and Frida Kahlo who changed history on every continent. From scientists to activists, artists to leaders, discover the women whose achievements transcended borders. This engaging evening challenges what you know about pioneers who inspired generations worldwide. Gather your team and explore extraordinary legacies that shaped our world!

6:30 p.m. – 9:30 p.m.

**SUNSET WELCOME:
A GARDEN
CELEBRATION**

**WELCOME RECEPTION, BUFFET
DINNER & REGISTRATION**

The Gardens

After a long day of travel, come spend the evening in an atmosphere that reflects the beauty of the Park Hyatt Aviara resort surroundings. Set in the pristine gardens of the resort, this intimate welcome dinner will allow you to unwind while savoring expertly crafted cuisine and fine wines curated to complement the evening. As you mingle, you'll be enveloped by the resort's stunning outdoor architecture and vibrant flora, all while enjoying live acoustic music that drifts softly through the gardens under the stars. Watch as the sunset paints the landscape in golden hues, creating the perfect backdrop for an unforgettable first evening at Park Hyatt Aviara.

Suggested Attire: Come as you are. This evening's meal is outdoors so casual attire, including light layers, are suggested.

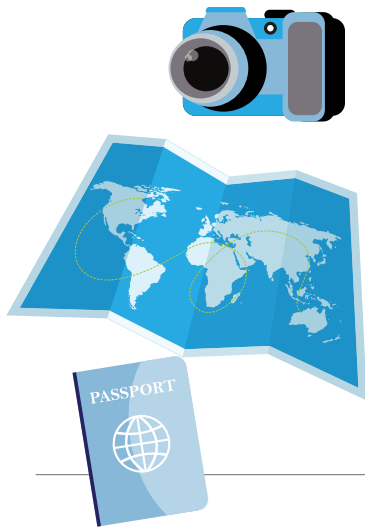
9:30 p.m. – 12:00 a.m.

**AFTER-PARTY
HOSPITALITY SUITE**

California Salon & Terrace

Feel like a night cap or a snack before turning in for the evening? Join attendees at the after-hours hospitality suite to finish catching up at the end of day one.





1:30 p.m. – 7:00 p.m.

HOSPITALITY SUITE

California Salon & Terrace

If you decide not to participate in an optional afternoon activity, feel free to relax in the hospitality suite or grab a snack and a drink mid-afternoon. It's also a good gathering place for those attendees out for the afternoon to regale their friends with a lively review of the afternoon's explorations once returning to the resort.



7:00 p.m. – 10:00 p.m.

AROUND THE WORLD

COCKTAIL RECEPTION & BUFFET DINNER

Heron Lawn

Embark on a culinary journey across continents at our immersive Around the World dinner, where global flavors and adventurous spirit come to life. Vintage steam trunks and an oversized globe set the stage for an evening of exploration, inviting guests to discover cuisines, cultures and stories from distant lands. As you move through the evening, each food station will transport you to a different destination—from the bustling markets of Southeast Asia to the sun-drenched coasts of the Mediterranean and beyond. Whether you're a seasoned traveler or dreaming of your next adventure, this dinner promises an unforgettable night of discovery, exceptional cuisine and the thrill of experiencing the world without leaving the resort.

Suggested Attire: Embrace the spirit of adventure with sophisticated travel-inspired style. Tailored blazers, jewel tones, layered with jewelry or vintage accessories reflecting global destinations are encouraged. Think polished world traveler, rather than costume. Comfortable yet elegant shoes recommended. The Heron Lawn is an outdoor space, light layers are recommended.

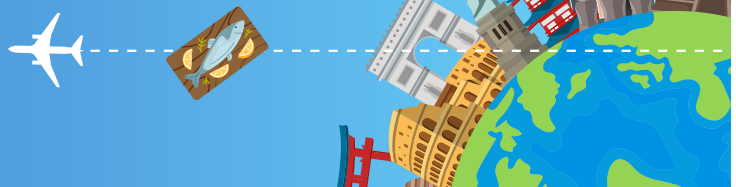


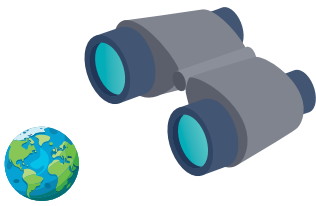
10:00 p.m. – 12:00 a.m.

AFTER-PARTY HOSPITALITY SUITE

California Salon & Terrace

Those who aren't quite ready for the party to end are welcome to join their colleagues after-hours for some special late-night activities you won't want to miss!





1:30 p.m. – 7:00 p.m.

HOSPITALITY SUITE

California Salon & Terrace

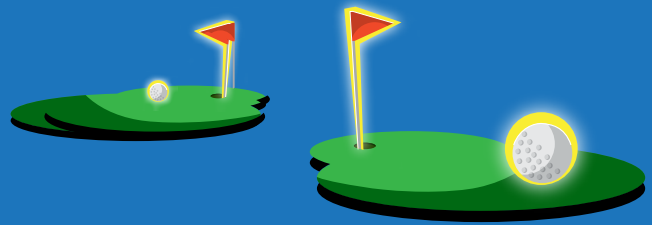
The seminar is nearly complete, and an afternoon of relaxation awaits you in the hospitality suite.

5:30 p.m. – 7:00 p.m.

**MEET OUR INTERNATIONALS
WINE TASTING**

Lavinia Terrace

A unique opportunity to meet international (non-U.S.) attorneys and learn about wine. If you are a client who has needs outside of the United States, we encourage you to attend this event!



7:00 p.m. – 10:00 p.m.

**PUTT & GLOW:
AN EVENING
OF LUMINOUS FUN**

RECEPTION, DINNER & GLOW GOLF

Jacaranda Courtyard, Bunker & Pavilion

Tee off into an evening of luminous fun at our Glow Golf Dinner, where fine dining meets interactive entertainment. Interactive glow-in-the-dark golf stations are set throughout the venue, inviting guests to compete for prizes while enjoying cocktails and conversation. Neon accents and ambient lighting create an enchanting atmosphere that transforms a classic sport into an unforgettable experience. Whether you're a seasoned golfer or simply seeking playful competition and elevated dining, this celebration promises laughter, friendly rivalry, and unforgettable memories.

Suggested Attire: Casual. This evening's meal is outdoors so casual attire, including light layers, are suggested.

10:00 p.m. – 12:00 a.m.

**AFTER-PARTY
HOSPITALITY SUITE**

California Salon & Terrace

The seminar has come to a close and hopefully you've made some new friends and re-connected with old ones. Say your final good-byes in the after-hours suite.



OPTIONAL ACTIVITIES

FRIDAY, MARCH 6, 2026

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SATURDAY, MARCH 7, 2026

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FRIDAY, MARCH 6, 2026

SAIL ON SAN DIEGO BAY

12:30 – 5:00 p.m.

Experience a quintessential afternoon on San Diego Bay. After boarding San Diego's newest and largest catamaran, enjoy two-hours on the water with views of the rugged cliffs of Point Loma with its historic lighthouses, the beautiful skyline of Downtown with charming Seaport Village, the USS Midway Museum, and the elegant Coronado Bridge. Note, this tour will depart at 12:30pm. Boxed lunches & refreshments will be provided on the bus ride to the marina.

- **Transfer Time:** 1-hour
- **Suggested Attire:** Athleisure attire, bathing suit or clothing that can get wet. Closed-toe shoes or water shoes. Sunglasses, sunscreen and a hat are recommended.
- Boxed lunches and refreshments will be provided on the bus. Wine, beer and bites will be available on the boat.



COASTAL KAYAK CRUISING

1:30 – 5:00 p.m.

Explore beautiful sea cliffs and caves while gliding through the La Jolla Ecological Reserve filled with marine life. Paddle through sea caves for amazing close-ups of sandstone formations. Witness sea lions, garibaldi, leopard sharks and even the occasional dolphin on this sought-after La Jolla kayak tour.

- **Tour Difficulty Level:** Moderate
- **Transfer Time:** 35 minutes
- **Suggested Attire:** Athleisure attire, bathing suit or clothing that can get wet. Closed-toe shoes or water shoes. Sunglasses, sunscreen and a hat are recommended.
- Bottled water will be provided.



FRIDAY, MARCH 6, 2026

CYCLING THROUGH THE JEWEL **1:30 – 5:00 p.m.**

Get ready to pedal (with a little electric boost) through paradise! This e-bike adventure is the ultimate way to soak up the stunning San Diego coastline – from the dramatic bluffs of La Jolla to the laid-back vibes of Pacific Beach. But here’s the crown jewel: you’ll cruise up to Mt. Soledad, the highest point in La Jolla, where jaw-dropping 360-degree views await!

- **Tour Difficulty Level:** Moderate
- **Transfer Time:** 35 minutes
- **Suggested Attire:** Comfortable clothing, including a jacket or windbreaker and close-toed shoes. Sunglasses, sunscreen and a hat are recommended.
- Bottled water will be provided.



WALK ON THE WILD SIDE **1:30 – 5:30 p.m.**

The San Diego Zoo Safari Park is an 1,800-acre wildlife park home to more than 3,100 animals offering a thrilling adventure where guests can witness exotic animals roaming freely in expansive habitats. Embark on the Africa Tram for a 2.5-mile guided adventure around one of the Safari Park’s expansive savanna habitats before boarding a safari cart to explore the spacious savanna habitats.

- **Transfer Time:** 30 minutes
- **Suggested Attire:** Comfortable clothes & shoes. Sunglasses, sunscreen and a hat are recommended.
- Bottled water will be provided.



FRIDAY, MARCH 6, 2026

DAY ON THE VINE

1:30 – 5:30 p.m.

For over sixty years, Mother Nature has transformed the rolling hills of North San Diego County into one of the most spectacular and coordinated displays of natural color and beauty anywhere in the world. The nearly fifty acres of giant Tecolote Ranunculus flowers are in bloom from early March through early May. Following the tour of the flower fields, enjoy a guided tour of Bernardo Winery's vineyard followed by a refreshing wine tasting experience.

- **Transfer Time:** 25 minutes
- **Suggested Attire:** Comfortable clothes & shoes. Sunglasses, sunscreen and a hat are recommended.
- Bottled water will be provided.



WORLD'S GREATEST RACE

2:00 – 4:30 p.m.

Get ready to race! Inspired by the legendary Amazing Race, this high-octane competition will have your team sprinting, strategizing, and laughing your way across the Park Hyatt property! You'll get everything you need: guidelines with the scoring secrets, a video camera to capture your glory (and mishaps), and a map to navigate your adventure. Crack mind-bending puzzles, tackle wild physical challenges, and hustle to earn the ultimate bragging rights as World's Greatest Team! When the dust settles and the final challenge is complete, kick back at the Hospitality Suite for well-deserved bites and drinks. Swap war stories, relive your most hilarious moments, and toast to your "world travels" – all without leaving the property!

- **Tour Difficulty Level:** Moderate
- **Transfer Time:** This activity starts on property.
- **Suggested Attire:** Comfortable clothes & shoes. Sunglasses, sunscreen and a hat are recommended.
- Bottled water will be provided.



FRIDAY, MARCH 6, 2026

ALFA INTERNATIONAL 
WELLNESS WORLDWIDE –
SEALS ON THE RUN
1:30 P.M. – 4:30 P.M.

Learn from the world's most elite commando force in an adrenaline-packed experience like no other. Our instructors are current or retired members of the US Navy SEAL Teams and Special Warfare Combatant-Craft Crewmen (SWCC) communities, with real-world experience training America's most lethal warriors at Naval Special Warfare Command. Get ready to push your limits, master skills used in actual missions, and discover what it truly takes to operate at the highest level. This is your chance to train with the best and experience the intensity, precision, and mental toughness that define Navy SEALs.

- Everyone is encouraged to participate at their own level!
- **Transfer Time:** 15 minutes
- **Suggested Attire:** Athletic clothing, sunglasses and sunscreen recommended.
- Bottled water will be provided.



SATURDAY, MARCH 7, 2026

GOLF AT THE JW MARRIOTT **1:00 p.m. – 6:00 p.m.**

****Foursomes will tee off every ten minutes.**

The Park Hyatt Aviara Golf Club features an award-winning Arnold Palmer Signature Design championship course. This stunning 18-hole, par-72 layout showcases panoramic views of the Batiquitos Lagoon and Pacific Ocean, with meticulously maintained fairways and greens that challenge golfers of all skill levels. Recognized as one of Southern California's premier golf destinations, the course seamlessly blends natural beauty with strategic design for an unforgettable round.

- Lunch will be served on the carts. Beer, wine, soda and water are also available on the course.
- Golf clubs are available to rent.
- **Suggested Attire:** Collared shirt, long pants or walking shorts (no t-shirts, tank tops, athletic shorts, cut-offs or jeans will be permitted). Metal spikes are also not allowed.



SPLASH & RELAX: **POOLSIDE SOCIAL** **1:30 – 5:30 p.m.**

Escape the heat and dive into a refreshing pool day filled with sun, fun and relaxation. Take a dip in the crystal-clear water, soak up some rays, or find shade under an umbrella with a cold drink in hand. It's the perfect opportunity to unwind, socialize and enjoy some well-deserved downtime by the water.

- **Transfer Time:** This activity starts on property.
- **Suggested Attire:** Pool attire. Sunglasses, sunscreen and a hat are recommended.
- Refreshments and light bites will be provided.



SEMINAR CONTACT

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